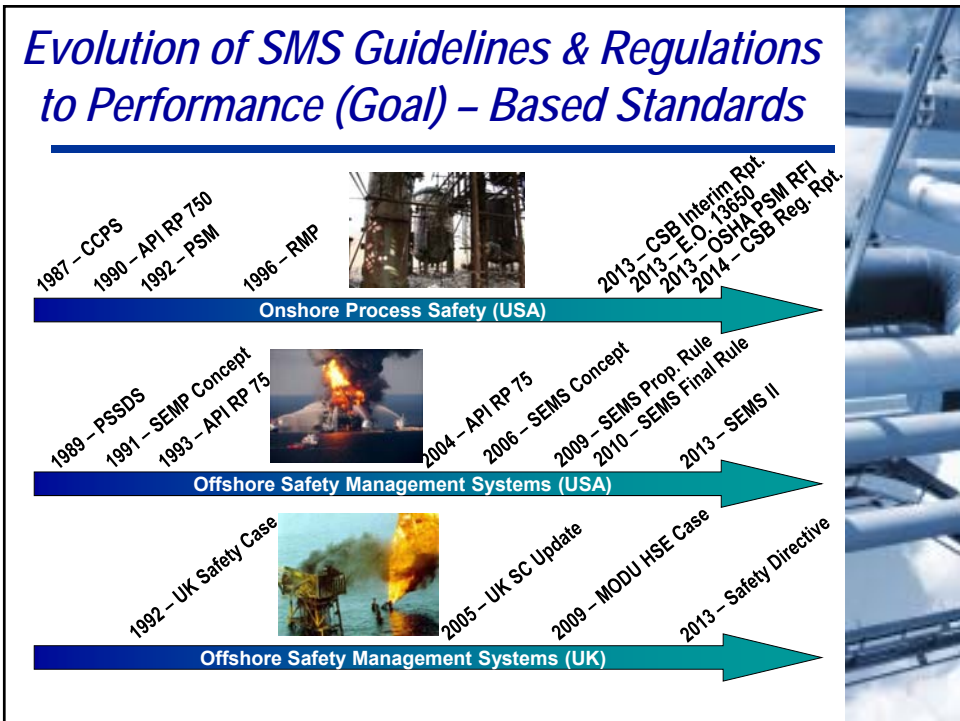


# Effective PHA Applications & Tips for Evolving Guidelines

Steven T. Maher, PE, CSP  
*Risk Management Professionals*  
949/282-0123  
www.RMPCorp.com

## *Evolution of SMS Guidelines & Regulations to Performance (Goal) – Based Standards*



**Onshore Process Safety (USA)**

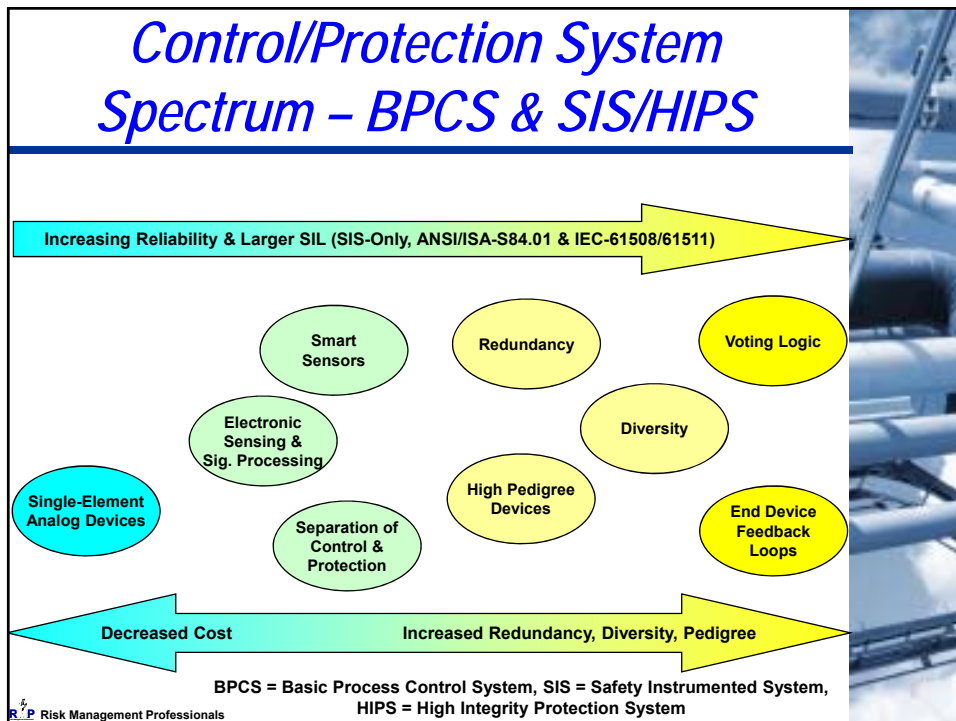
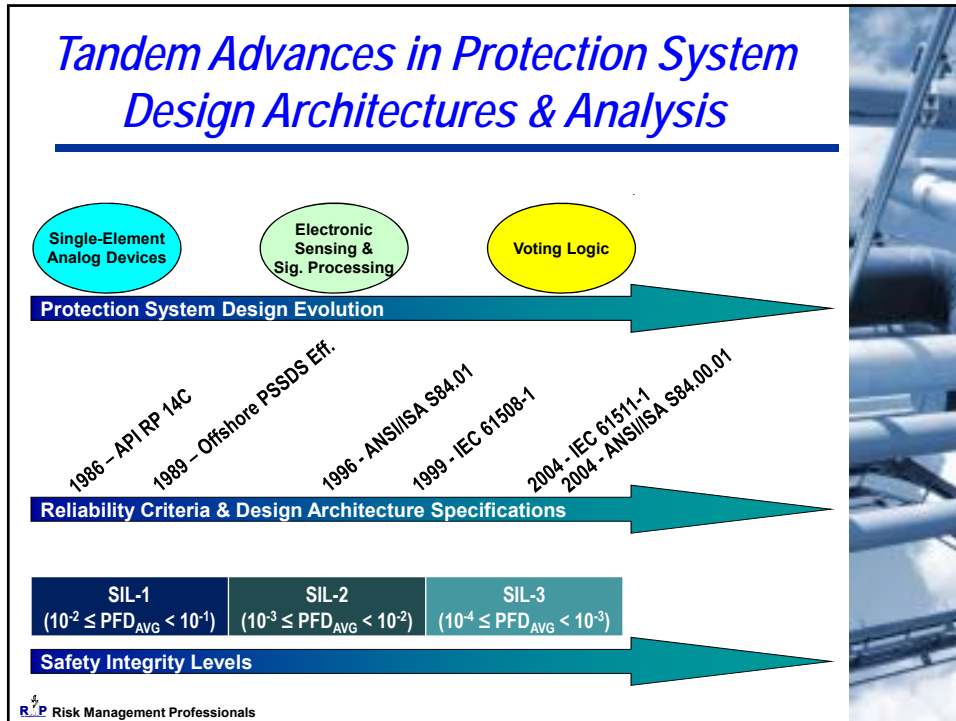
- 1987 – CCPS
- 1990 – API RP 750
- 1992 – PSM
- 1996 – RMP
- 2013 – CSB Interim Rpt.
- 2013 – E.O. 13630
- 2013 – OSHA PSM RFI
- 2014 – CSB Reg. Rpt.

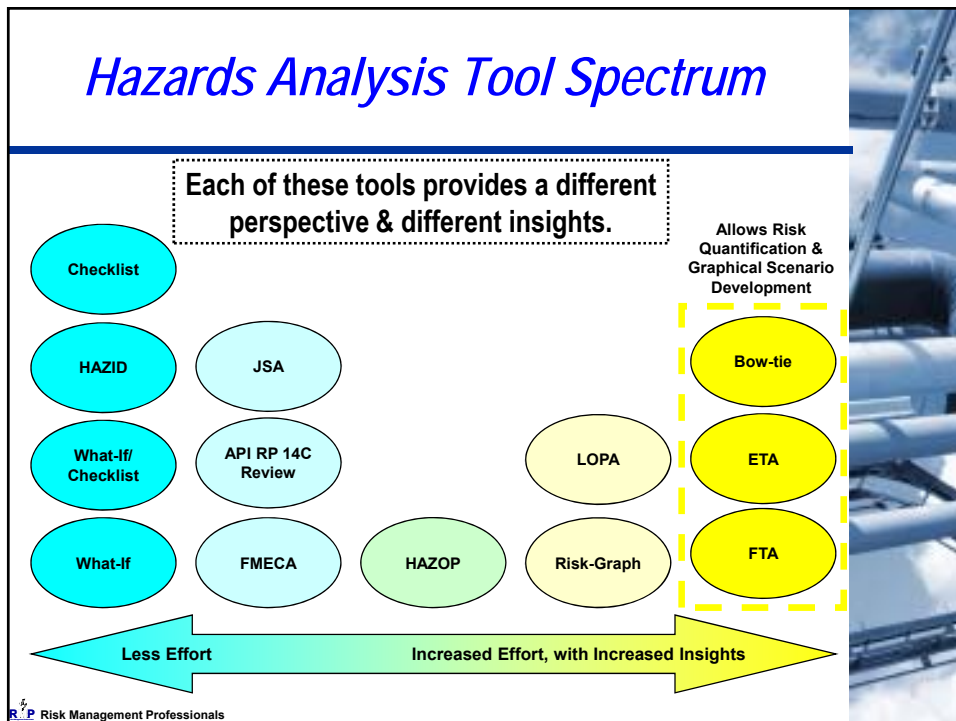
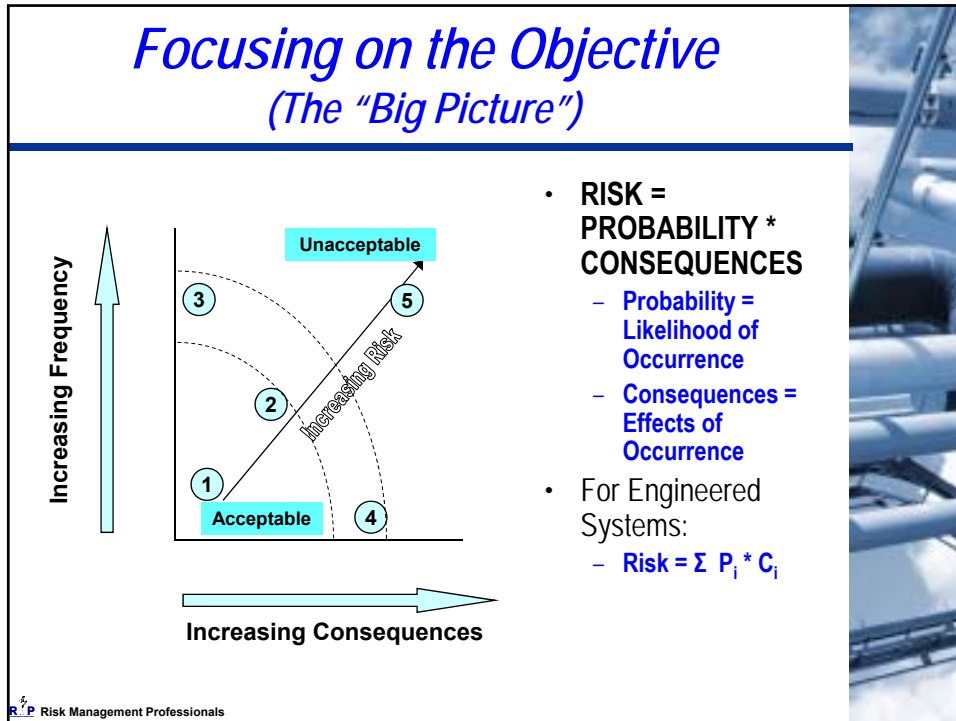
**Offshore Safety Management Systems (USA)**

- 1989 – PSSDS
- 1991 – SEMC Concept
- 1993 – API RP 75
- 2004 – API RP 75
- 2006 – SEMS Concept
- 2009 – SEMS Prop. Rule
- 2010 – SEMS Final Rule
- 2013 – SEMS II

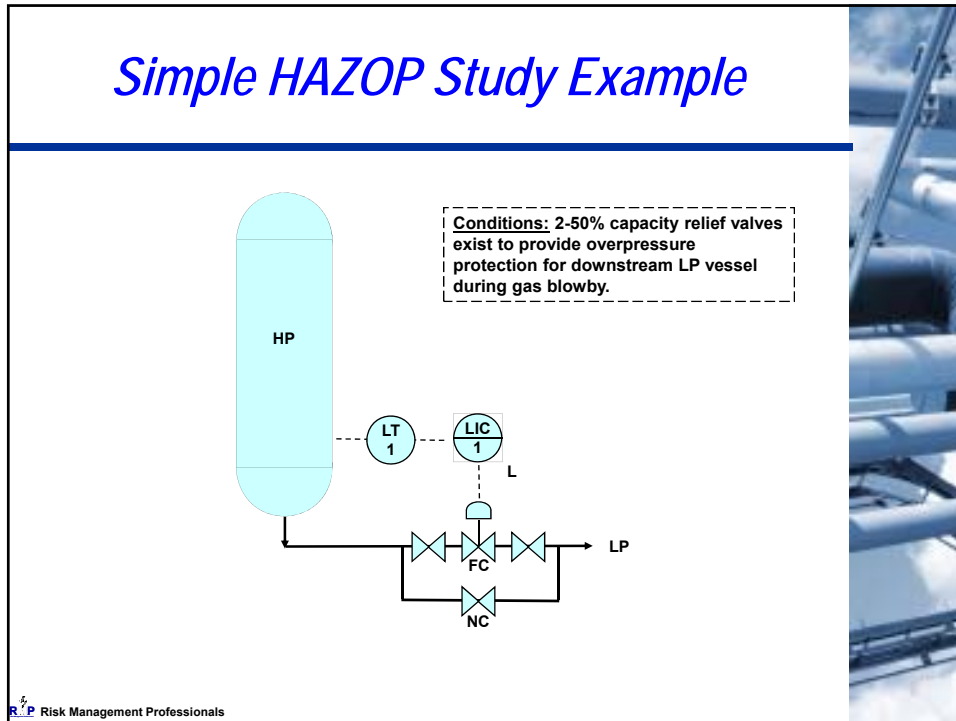
**Offshore Safety Management Systems (UK)**

- 1992 – UK Safety Case
- 2005 – UK SC Update
- 2009 – MODU HSE Case
- 2013 – Safety Directive





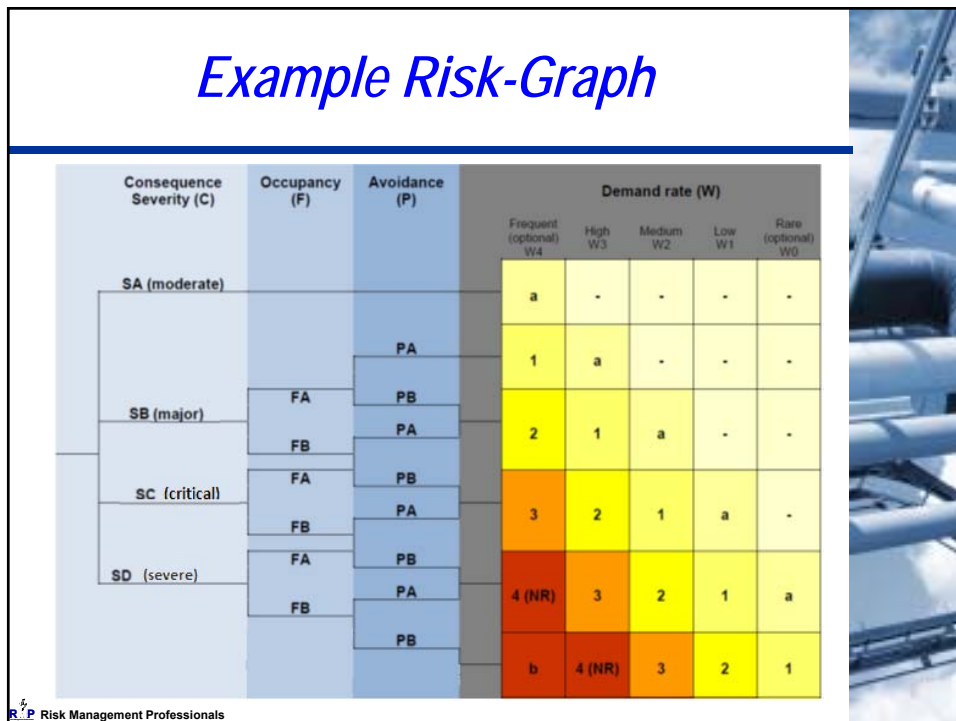
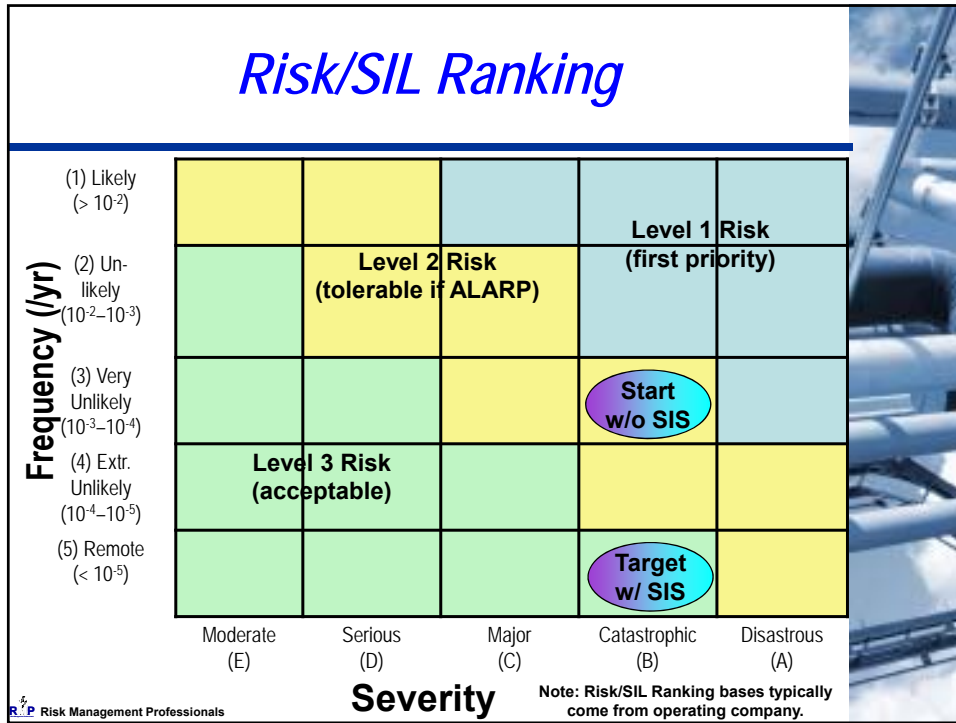
## Simple HAZOP Study Example

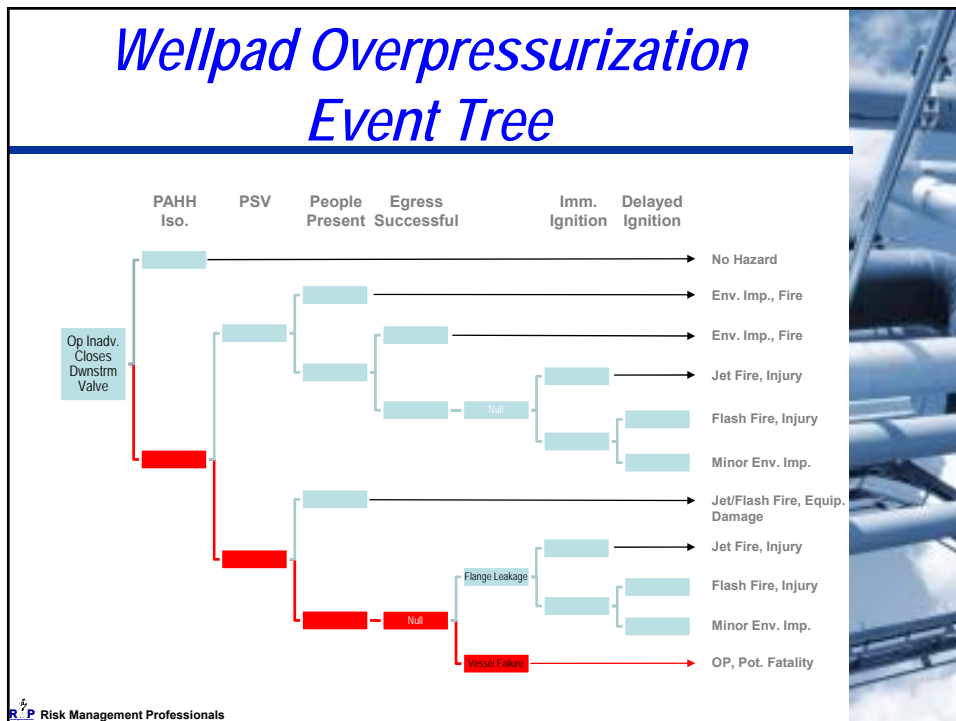
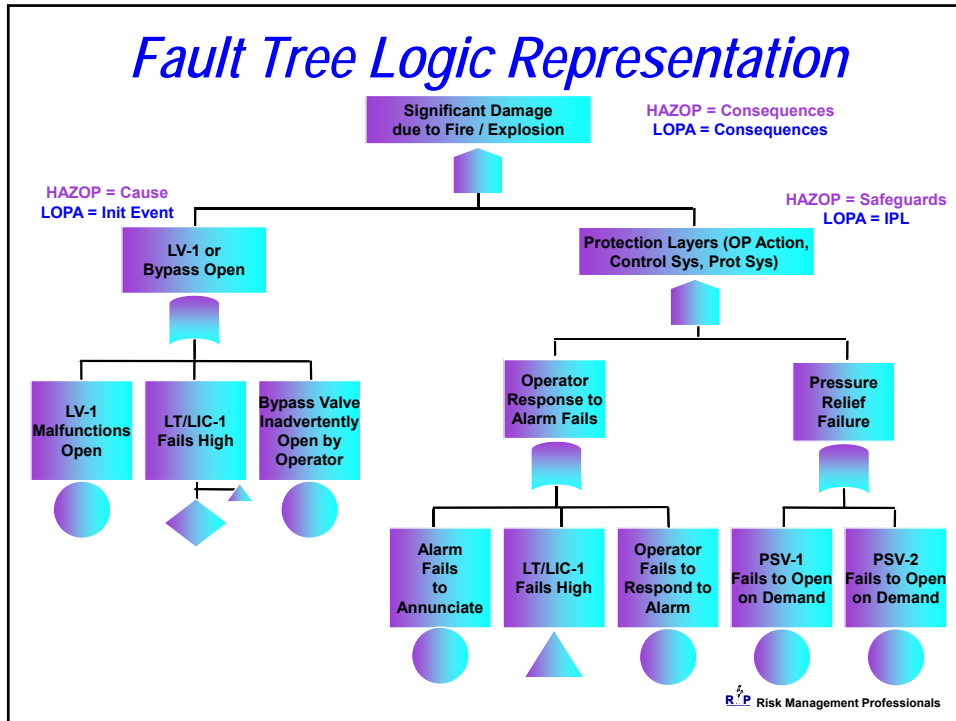


## Simple HAZOP Study Example

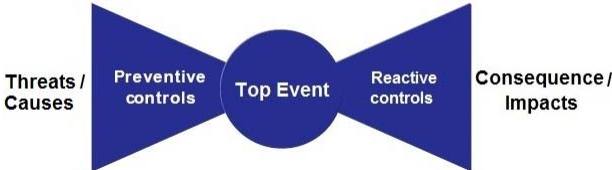
Deviation	Cause	Consequences	Safeguards	S	L	R	Recommendations
More Flow	LV-1 malfunctions open, possibly due to a failure of LT/LIC-1, or bypass valve inadvertently open.	Gas blow-by resulting in overpressurization of downstream equipment and resultant release of hydrocarbons and H <sub>2</sub> S, Potential for severe injury or fatality.	- LAL-1, if LT/LIC-1 is not the cause of the malfunction.  - 2-50% capacity relief valves on downstream LP vessel	B	3	2	Consider evaluating the merits of: - Installing a separate level transmitter and low alarm - Installing a separate emergency isolation valve fed by an independent level transmitter - Reconfiguring LV-1 to include a separate SIS closure feature

RMP Risk Management Professionals





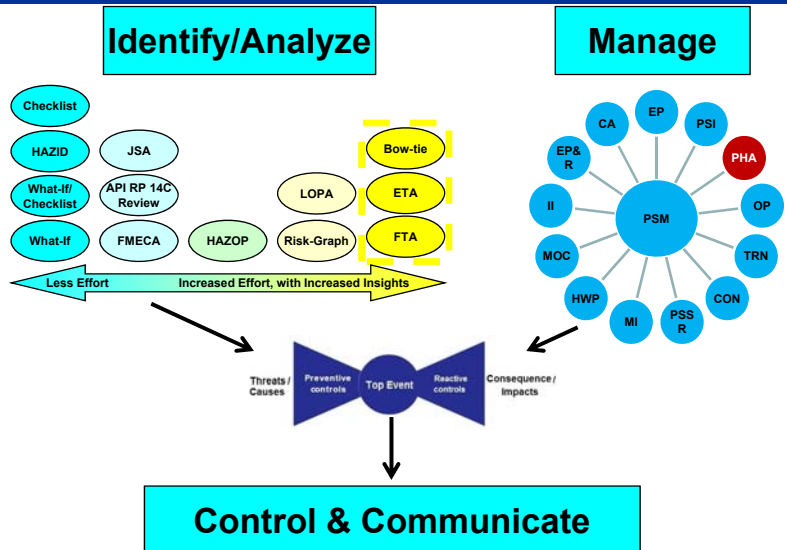
## What is a Bow-tie?



- Visualization of Key Hazard Relationships
  - Threats / Causes
  - Preventive Controls / Proactive Controls
  - Top Event
  - Reactive Controls
  - Consequences / Impacts

RMP Risk Management Professionals Reference: "Lessons Learned from Real World Application of the Bow-tie Method" by Steve Lewis and Kris Smith

## Closing the Loop



The diagram illustrates the 'Closing the Loop' process. It starts with an 'Identify/Analyze' phase, which includes various risk assessment tools: Checklist, HAZID, JSA, What-If/Checklist, API RP 14C Review, What-If, FMECA, HAZOP, Risk-Graph, LOPA, Bow-tie, ETA, and FTA. A horizontal arrow indicates a spectrum from 'Less Effort' to 'Increased Effort, with Increased Insights'. The 'Manage' phase features a central PSM (Process Safety Management) hub surrounded by related concepts: CA, EP, PSI, PHA, OP, TRN, CON, PSS R, MI, HWP, MOC, II, and EP&R. Arrows from both the 'Identify/Analyze' and 'Manage' phases point to a central Bow-tie diagram (Threats/Causes, Preventive controls, Top Event, Reactive controls, Consequence/Impacts). This diagram then points to a final 'Control & Communicate' phase.

RMP Risk Management Professionals



## Tips for Addressing 2013/2014 Evolving PHA Guidelines



 Risk Management Professionals

## *PHA – Evolving Guidelines & Best Practices*

---

- Chemical Safety Board (CSB)
- Federal Occupational Safety & Health Administration (OSHA)
- California Division of Occupational Safety and Health (Cal/OSHA)
- California Accidental Release Prevention (CalARP) Program
- U.S. Environmental Protection Agency (EPA)

 Risk Management Professionals



## *1 – Damage Mechanism Hazard Review*

---

- **Reference**
  - CSB Recommendation 2012-03-I-CA-9
- **Focus – California Oil Refineries**
- **Objective**
  - Improve Identification of Mechanical Failure Vulnerabilities
  - Minimize Failure Potential
- **Stated Requirements**
  - Conduct Damage Mechanism Hazard Review
  - Include MI Review During PHA
- **Tips**

 Risk Management Professionals



## *2 – Effectiveness of Safeguards*

---

- **Reference**
  - CSB Recommendation 2012-03-I-CA-6
  - CSB Recommendation 2012-03-I-CA-12
- **Focus – CalARP Facilities**
- **Objective**
  - Validate Effectiveness of Safeguards
- **Stated Requirements**
  - Document “recognized methodologies, rationale, and conclusions used to claim that safeguards intended to control hazards will be effective”
  - Qualitative, Quantitative, or Semi-Quantitative Basis
- **Tips**

 Risk Management Professionals



### *3 – Action Item Completion Status*

---

- **Reference**
  - CSB Recommendation 2012-03-I-CA-10
  - OSHA RFI Topic 6
- **Focus – PSM Facilities, California Oil Refineries**
- **Objective**
  - Support Action Item Implementation
- **Stated Requirements**
  - Report Action Item Completion Status
- **Tips**



### *4 – Revalidation*

---

- **Reference**
  - CalARP Proposed Changes to Section 2755.2
- **Focus – CalARP Facilities**
- **Objective**
  - Ensure Quality/Completeness of Revalidation Efforts
  - Hazard review revalidation can only occur once between full hazard reviews
- **Stated Requirements**
  - Alternate Revalidations Should Perform a Redo
- **Tips**

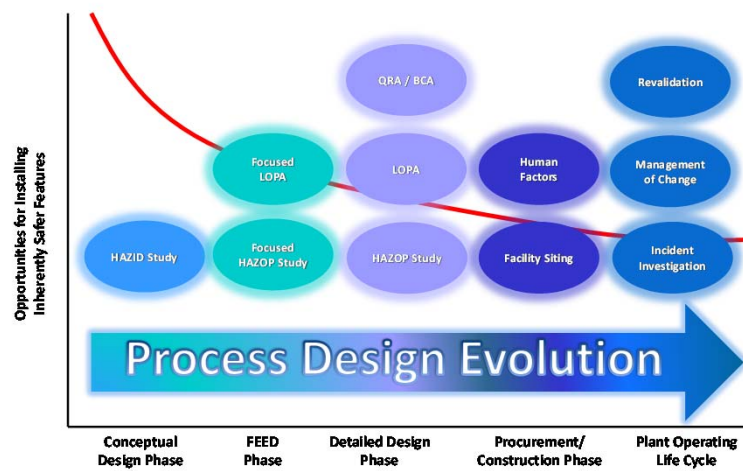


## 5 – Inherently Safer Designs

- **Reference**
  - CSB Recommendation 2012-03-I-CA-7
  - CSB Recommendation 2012-03-I-CA-13
- **Focus – CalARP Facilities**
- **Objective**
  - Minimize Risk to the Public, Personnel, and the Environment
- **Stated Requirements**
  - Perform an Inherently Safer Systems (ISS) Analysis Triggered by AI MOC and PHA Reviews
- **Tips**

 Risk Management Professionals

## Implementation of Inherently Safer Design Features During Process Design



 Risk Management Professionals

## *Questions?*

**Steven T. Maher, PE CSP**

[Steve.Maher@RMPCorp.com](mailto:Steve.Maher@RMPCorp.com)

877/532-0806

[www.RMPCorp.com](http://www.RMPCorp.com)



 Risk Management Professionals

